

E³UDRES²

Engaged and Entrepreneurial European University as
Driver for European Smart and Sustainable Regions

2.13 | D23 Partner visits to regional stakeholders workshops 3

Work Package 2

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Overview

Deliverable nr.	Deliverable name	Person responsible	Corresponding HEI
D 2.13 D23	Partner visits to Regional Stakeholders	WP2 Member	IPS

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Brief summary

Report on the feedback obtained from the visits to regional stakeholders of the E³UDRES² partners during events that occurred during spring and autumn of 2022.

1. Executive Summary

This report presents a summary of the feedback given by participants in E³UDRES² on-site activities that included visits to regional stakeholders during spring and autumn of 2022.

Although this deliverable was meant to present partner visits to Regional Stakeholder Workshop 3, from the experience we had from the two previous Regional Stakeholders Workshops that had to be held online due to the COVID pandemic, the team agreed on changing the approach and take advantage of all the on-site events that were organized during this year of 2022. During those visits that the other Work Packages organized, we collected the feedback from the participants. We selected and presented what seemed to be the most relevant main opportunities and main limitations for the E³UDRES² consortium, some suggestions left by the participants and some recommendations for the next organizers of visits to stakeholders.

Abbreviations:

STPUAS	St. Pölten University of Applied Sciences
IPS	Polytechnic Institute of Setúbal
MATE	Hungarian University of Agriculture and Life Sciences (former SZIU – Szent Istvan University)
UCLL	UC Leuven-Limburg UAS
UPT	Politehnica University Timisoara
ViA	Vidzeme University of Applied Sciences

2. Introduction

This Work Package organized three Regional Stakeholders Workshops (Spring 2021, Autumn 2021, Spring 2022) in each of the six partners of the alliance. These events were meant to happen face-to-face but, due to the COVID pandemic, were adjusted to the online setting in most of the cases. For this reason, mobilities were limited, input and insight as well.

Therefore, it would be hard to accomplish the initial goal of Deliverable 2.13 on the Partner visits to regional stakeholder workshop 3 and WP2 decided to follow a different approach taking advantage of all the mobilities that were planned for spring and autumn of this year for participation in various activities organized by other Work Packages. Connections were made with those colleagues and WP2 used the framework of those visits (as it was not possible to organize separate WP2 visits) to reach WP2 goals by connecting regional learning hubs and checking the E³UDRES² vision with the partner institutions.

This seemed to be the most cost-time effective solution to introduce E³UDRES² partners to our regional stakeholders and collect the input from the interaction of those two groups.

The selected activities and stakeholders visited were the following:

Activity	Host	Date	Organizer	Stakeholders visited
Future Casting Workshop 3	ViA	April 2022	WP2	National Library of Latvia, Valmiera Municipality, Lielstraupe castle, Ungurmuiža manor
International Engagement Circus	UCLL	April 2022	WP3, WP5	Corda Campus, Jaga
2 nd Research Living Labs	IPS	May 2022	WP4	Barreiro Municipality, Setúbal Municipality, Agência de Energia da Arrábida, Adega de Fernão Pó
International Engagement Circus	UPT	October 2022	WP3, WP5	Oil Right, Nokia Garage, UPT Museum, UPT Museum

The participants were then asked to answer the following questions:

1. How would you characterize this regional stakeholder?
2. What is the most interesting thing you have seen here?

3. What are the main opportunities for E3UDRES2 consortium for cooperation with this partner?
4. What are the main limitations for cooperation?
5. Was there anything you missed in this visit?
6. Any other suggestions for future of E3UDRES2 consortium?

3. Analysis of the reports

We received a total of 20 reports, 15 reporting the Spring 2022 visits, 5 reporting the Autumn visits. In **Figure 1** the distribution of reports per partner is displayed.

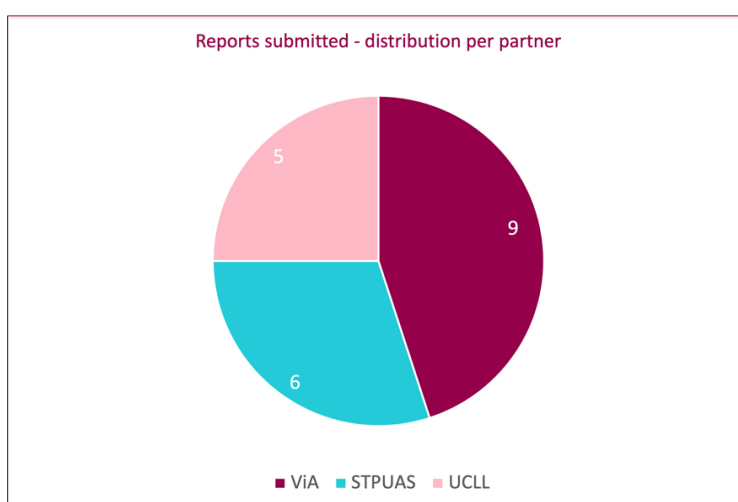


Figure 1 – Reports submitted per partner

All the reports' content can be found in the annex to this report.

3.1. Main opportunities for cooperation

Going through all the reports, we selected some of the main opportunities for cooperation that were identified by the participants. After each quote, we also present the stakeholder it is referring to.

- “Connection with citizens through culture, organisation of events, connection to public entity (...) library needs digital tools (...) our technical expertise could provide some further solutions for preserve those historic treasures for the future.” [about the National Library of Latvia]

- “(...) an active and cooperative partner, which is willing to profit from the knowledge which is built in other European regions. The region of Valmiera faces similar challenges as the other E³UDRES² regions” [about Valmiera Municipality]
- “It offers a space of connection with a very rural area. Possibility to connect with citizens. It may become a regional hub for knowledge and thus of interest to the partnership. If this building will be used as innovation center, E³UDRES² could use it for workshops.” [about Lielstraupe castle]
- “Collaboration in terms of sustainability, pollution, recycling system etc.” [about Barreiro Municipality]
- “Cooperation in proposal writing in the area of sustainability; They could provide expertise, real life cases to involve, implement and test on. Time to agree on joint concepts, if the motivated contact persons change, usually it is difficult to develop further.” [about Agência de Energia da Arrábida]
- “Stakeholder comes with a concrete issue to be solved and gives a room (vineyard) to test if and how our solution works.” [about Adega Fernão Pó]
- Cooperation with start up companies, new ideas, centre to boil new concepts for the future; example of working with bigger collective and not starting you own company by yourself. You can easily find people with similar interests and find contacts in different fields. It would be very interesting to take there for the visit and exchange of experience the colleagues from Valmiera and Vidzeme municipality to see how it is possible to create this kind of ecosystem, where star-ups, scale-ups, big companies and university they all have their own place and compliment very well each other. Also the manager of the campus was very enthusiastic person and could inspire also to try something similar in other regions. Sharing of knowledge about stimulation and support of entrepreneurial mindset, some start-ups might be challenge owners for ILL's. As a suggestion, students/Educational entrepreneurs should do some kind of shadowing of entrepreneurs in CORDA.” [about CORDA]
- “Good example of company that is as productive as they can and uses every piece of material they have. (...) To learn that community building and sense of belonging can bring more of long term benefits. Approach how to create and maintain “cult” through shared values, emotions and common crazy experiences.” [about Jaga]
- “Oil Right is a concept that suits E³UDRES² with circular economy, participation (of people who otherwise would not have the chance to work). Also the community building. And not waiting for some “higher Instance” and money but start with what you have and trying to implement your vision to make it happen.” [about Oil Right]

- “Get inspired – how big impact can you create with very little support (and money at least at the start) with a lot of good will and engagement of very few people. Similar to all the previous experiences in Timisoara” [about Timis County Youth Foundation]
- “Definitely a big employer for Students and the cooperation-Partner for research!” [about Nokia Garage]
- “I can see so many opportunities for cooperations between Faber/Ambasada and E³UDRES². First and foremost, the stakeholder could very well be a challenge (or multiple challenges) owner for upcoming EUDRES activities such as I Living Labs, Hackathons, Bootcamps etc. In this way we can incorporate the stakeholder in our educational processes. Another way would be the direct collaboration with the E³UDRES² research networks. I can see the Faber activities and products fitting the closest to the Circular Economy Network.” [about Faber/Ambasada]

3.2. Main limitations for cooperation

Going through all the reports, we selected some of the main limitations for cooperation that were identified by the participants. After each quote, we also present the stakeholder it is referring to.

- “(...) lack of skilled and motivated researchers under HCtAI network.” [about National Library of Latvia]
- “Physical distance and language” [about Valmiera Municipality, Lielstraupe castle, Barreiro Municipality]
- “Physical distance” [about Setúbal Municipality, Adega Fernão Pó]
- “The lack of funding which is needed for a similar idea to make it possible. Motivation from both sides only” [about Corda Campus]
- “Limited cooperation opportunities; Most of the work happens in a warehouse, it is really physical or needs knowledge with the technology. Time and resource of partner” [about Jaga]
- “It is quite local – and that is ok – we do not need to transfer all products around the globe! Other than that, I don’t see any.” [about Oil Right]
- “The structure (decision making process, who can use the results or outcomes, expectations on both sides)” [Nokia Garage]
- “It is local” [about UPT Museum, Timis County Youth Foundation]
- “(...) possible existence of national regulations that might limit the cooperation between companies/institutions and universities” [about Faber/Ambasada]

It is interesting to see that being local, being distant and language barriers are frequently mentioned by the respondents.

3.3. Suggestions for E³UDRES² consortium

Most participants did not answer the last question of the questionnaire, where they were being asked for suggestions. But from the ones who answered, we highlight the following suggestions for the EUDRES consortium:

- “E³UDRES² needs more engaged stakeholders with real life issues to be tackled by researchers otherwise it is hard for researchers to reach a common ground since there are too many ideas and interests. Maybe we could check with the National Libraries or regional libraries if there are already links to each other and create a project on the European Identity based on our regional experiences.” [about National Library of Latvia]
- “Maybe there are similar buildings in other regions, with similar history, which were changed to innovation spaces. Maybe there could be some knowledge exchange or site visits.” [about Lielstraupe castle]
- “This partner is key to work in topics of sustainability and circular economy. This park should be promoted to citizens to create awareness. Events for citizens in this park promoting it and E³UDRES². If we include joint cooperation with schools, this would be a nice place for them to visit during exchange of experience.” [Agência de Energia da Arrábida]
- “Maybe it is possible to organize a visit to few start-ups inside the Corda Campus and get their experience and opinion on it. Sharing this kind of examples helps to understand partners’ regions much better. And we definitely need to include company visits during E³UDRES² on-sites visits. Create more synergies with business incubators and entrepreneur communities. In each partner country there could be partnership with such organization instead of shedding the resource and creating our on one. “ [about Corda Campus]
- “More attempts to engage with the public and our students, more initiatives for cross WP collaborations, more initiatives for optimizing the overall communication within the alliance.” [about Faba/Ambasada]

3.4. Further relevant feedback

From some participants’ feedback, we realized some of them felt the need of having more time for the visit, some complained about not receiving enough information about what they would expect from the visit and ended up feeling they should have invested their time somewhere else. These situations are by no means the majority but should be taken into account by organizers of the next activities.

4. Conclusions

This approach to the last round of partner visits worked very well. It provided necessary synergies with other work packages, and the proposed questionnaire allowed to capture insights from various participants and compare different opportunities and obstacles in the regions. We suggest to use this format also for planning the activities for next project round.

Annexes

Regional Stakeholders Visits during Spring 2022
European University EUDRES2 (WP2): Future Universities

Summary

PARTNER	STAKEHOLDER	DATE	CITY/COUNTRY	CHARACTERIZATION OF STAKEHOLDER	MOST INTERESTING THING	MAIN OPPORTUNITIES FOR COOPERATION WITH EUDRES	MAIN LIMITATIONS FOR COOPERATION	WHAT WAS MISSED DURING THE VISIT	OTHER SUGGESTIONS FOR EUDRES2 CONSORTIUM
VA	National library of Latvia	Apr-22	Riga, Latvia	Cultural and potential to building bridges to citizens, not so much a regional rather national stakeholder, because it is the biggest academic library in Latvia. This stakeholder is committed to preserve the Latvian culture. Furthermore, it acts as a link between science and society. The structure of the architecture (the ground floor is designed as a "shopping street", with little areas for exhibitions and shops, restaurants) invites society to enter the building. Only then, you need the special entrance to the library staff. The library itself is an impressive institution.	architecture, integration of children's section, biggest book shelf, storage of old poems and songs, the building and library's compartments are very planned, there is a place for everything and everything has its place for a reason. The "people's library", visible over all floors as well as the story that the "people's library" was filled with books is impressive. Also, the storage for the folk songs is impressive.	Connection with citizens through culture, organization of events, connection to public entry. The library is moving to digital, and the Covid-19 restrictions for the last two years have escalated this digital transition. Now the library needs new digital tools and HCAI network may help to develop those. First, collaborating with this sort of actors gives a huge contribution to the understanding of European history and the history of the individual countries and regions. This definitely helps to understand the challenges of the different regions. Concerning the research topics, the collaboration with the library and similar actors in the other regions as well as our technical expertise could provide some further solutions for preserving those historic treasures for the future.	The main limitation of cooperation is lack of skilled and motivated researchers under HCAI network.	Due to previous experience, a visitor was familiar with the issues researchers could help to solve, but in the presentation, those were not specifically addressed. An extra 30-minute discussion on potential research would have been handy.	EUDRES2 needs more engaged stakeholders, with well-focused but flexible researchers, otherwise it is hard for researchers to reach a common ground since there are too many ideas and interests. Maybe we could check with the National libraries or regional libraries if there are already links to each other and create a project on the European Identity based on our regional experiences.
VA	Valka Municipality	Apr-22	Valka, Latvia	Multifaceted, energetic, full of opportunities, engaged, ambitious, very proactive region.	The multiple options they offer citizens, leisure, sports activities, the municipality thinks of the well-being of citizens, the ambition to be world leader in small sport events, being sport events with fewer participants, the focus on the fabrication industry rather than on services, and the apparent success of this strategy: more job postings than workers. The dynamic charisma and motivation of the mayor when he presented the region was impressive. It is really convinced by the region's activities and it seems that there is a very good link to VIA, the ambition to become a cultural capital of Europe.	Contact with students through sports. Underlining of the value of sports, leisure etc. in the life of citizens to contribute to a balanced life and happiness. The fact that not everything is based on productivity, an active and cooperative partner, which is willing to profit from the knowledge which is built in other European regions. The region of Valka faces similar challenges as the other EUDRES2 regions. This was definitely confirmed by the presentation of the mayor. In this case, bringing together the regional representations (maybe also on the level of the mayor or from the municipality offices) could facilitate the identification of regional challenges.	Physical distance, languages	A guided tour through the city (not just a presentation indoors). A view of the staff behind the mayor. How large is the staff?	Maybe EUDRES2 can initiate a network between the mayors of the cities or political representatives.
1	Lielstrazupe castle	Apr-22	Strazupe, Latvia	Different, rural, full of potential, searching for a vision and opportunities, not yet organized. The history of Lielstrazupe castle is a very interesting space with very interesting history. Being the home of a noble family before, it then became a hospital for soldiers until 2017. Some of the facilities of the hospital are still available and can be visited. There is now a specific use of the castle at the moment. However, VIA students are working on scenarios for future use of this building.	The evolution of the use of the castle, the potential in the space per se. The ambition to become a national or even European leader in a non-existing expertise. The equipment of the rooms, which were used as a hospital until 2017.	The castle offers a great, big space for creation. All the possibilities are open. It offers a space of connection with a very local area. Possibility to connect with citizens. It may become a regional hub for knowledge and thus of interest to the partners. If this building will be used as a recreation center, EUDRES2 should seek for workshops.	An official guided tour with more explanations of the history and what the castle means today, especially for people living in the region. Does it play any role? Do citizens know it exists, until which extent? Do they have ideas on what this space could offer to them?	How large is the staff? How much funds are already available? How is locally supporting this initiative? The travel arrangements might be a little bit complicated.	Maybe there are similar buildings in other regions, with similar history, which were changed to innovation spaces. Maybe there could be some knowledge exchange or a pilot.
VA	Ungurmuļi manor	Apr-22	Ungurmuļi, Latvia	Great meeting space, space for events of all sorts. How is welcome feeling to it is a great space to bring people together.	The space full of opportunities.	Connection to citizens. How to connect with them	Explanation of the history of the building and use nowadays.		
ES	Barrion Municipality	May-22	Barrion, Portugal	Valuable for their input about their needs and areas in which to improve (for instance garbage system)	Debate and input of the municipality about their challenges in their city.	Collaboration in terms of sustainability, pollution, recycling system etc.	Language barriers.	Guided tour in Barrion. A formal presentation of the municipality (in Latvia)	None
ES	Setúbal Municipality	May-22	Setúbal, Portugal	Connected to the population, a very good combination of being close to the capital Lisbon, but in the region. Having nice life but with the natural parks and beaches nearby. Wine and fish.	The combination of the market and offices for citizens to work. We got a very good insight into main points of interest of the city and its historical context, the fish market completely agree that have not seen anywhere else such a variety of fishes in supermarkets, the importance of churches and religion, transformation of old town.	Market as meeting point of all kinds of citizens. Setúbal bay area is the special feature of ES, we should think how to use the unique feature of each partner in the best way. VIA, however, is near the forest area.	Do citizens know about the working space? How to create awareness of citizens about the project and the working space, traveling distance. But it is worth to take the effort to experience this region.	Dolphin watching	None
ES	Agência de Energia de Arrábida	May-22	Setúbal, Portugal	Sustainable, future driven, key factor for the EUDRES project: The Energy agency valuable stakeholders in the field of "Sustainability, sources of renewable energy, attractive outdoor environment.	All the possibilities of renewable energy. They raised issues of their members - consumers, companies and municipality, that is in the field of building awareness about the energy efficiency, building calculations regarding energy field, sustainability and more information. The concept of the garden: multi-energy sources - interesting examples, descriptions and how everything is connected.	Cooperation in proposal writing in the area of sustainability. This could provide expertise, real life cases to involve, implement and test on. Time to agree on joint concepts, if the motivated contact persons change, usually it is difficult to develop further.	They have knowledge only about one country in consortium - Portugal. To see how this work in reality	etc. in regards of explaining the possible	This partner is key to work in topics of sustainability and circular economy. This park should be promoted to citizens to create awareness. Events for citizens in this park promoting it and EUDRES. If we include joint cooperation with schools, this would be nice place for them to visit during exchange of experience.
ES	Adega do Vale do Jô	May-22	Setúbal, Portugal	Rural and source of valuable information for our researchers; Medium sized grape and wine producer.	The wine making process and the talk with the owner about limitations in their fields, how many technologies a medium sized wine producer uses, for example, grape picking machines.	Valuable source of information about the way agriculture works in the region, about harvest, the materials they use, their needs; They contribute to the region and its economy; Stakeholder comes with a concrete issue to be solved and gives a room (waryard) to test if and how our solution works.	Physically far away.	The chance of having a deeper look in the vineyard and not only the wine production side.	We need stakeholders from other agriculture field as well to open room for new case studies and issues to be solved. Each group meetings could be facilitated/moderated in structural way.
UCLL	Cordia Campus	Apr-22	Hasselt, Belgium	Multifaceted, innovative and great place to start your own business or company. Since there is many companies based at Cordia Campus can always find new ideas and people in different fields. So, it is possible to discuss and see pros and cons of your own projects from different points of view. Dynamic, outstanding, with a lot of international contacts, forward looking. Business incubator and innovation centre, future spin entrepreneur community.	The space per se, the numerous companies, the meeting points of ideas, their lab because they work with one of the latest holographic technologies; Involvement of very many different stakeholders, their internal networking and how they contribute to each others activities. Very well planned internal ecosystem. Internal culture and many opportunities which are available also outside additional business environment: open restaurant, cafes at the campus. It was like a village inside the city. Variety of services that young entrepreneurs can have at incubator, external inspiring environment aesthetics and design solutions, care of the people and community power. In addition, formats of synergy with higher education establishments.	Cooperation with start-up companies, new ideas, centre to boil new concepts first and further examples of working with bigger collected and not letting the one company by itself. You can easily find people with similar interests and find contacts in different fields. It would be very interesting to take the lead for the visit and exchange of experience to colleagues from Valka and Vilnius municipality to see how it is possible to create this kind of ecosystem, where start-ups, incubators, big companies and university they all have their own place and complement very well each other. Also the manager of the campus was very enthusiastic person and could inspire also to try something similar in other regions. Sharing of knowledge about stimulation and support of entrepreneurial mindset, some start-ups might be challenge owners for EU. As a suggestion, students/Educational entrepreneurs should do some kind of shadowing of entrepreneurs in CORDA.	Cordia Campus would be great for internship opportunities, but it has a lot of small start-up companies which might not need or be able to take students. The lack of funding which is needed for a similar idea to make it only.	Some information about internship in VL lab. As this was late Friday afternoon, there were no other company representatives and we could not discuss with anyone from the companies there.	Maybe it is possible to organize a visit to few start-ups inside the Cordia Campus and get their experience and opinion on it. Sharing this kind of examples helps to understand partners' regions much better. And we definitely need to include company visits during EUDRES2 on-site visits. Create more synergies with business incubators and entrepreneur communities. In each partner country there could be partnership with such organization instead of shadowing the resources and creating our own.
UCLL	Jaga	Apr-22	Diepenbeek, Belgium	Powerful, energetic, competent; Nature safe and viable company that recycles anything they can be as productive as they can. Future oriented, responsible and "off beaten track" rated that does to diversifying and is asked to fly higher.	Their concept on energy: Automation and laser robots; How strategic values are embedded in routine processes; Self-determination of each teammate from owner to simple conveyor worker; Legs more than just innovative producer, it is a cult.	Good example of company that is as productive as they can and care every piece of material they have. They might be the greatest for internship, but they show importance of recycling and saving the nature. To learn that community building and sense of belonging can bring one of long term benefits. Approach how to create and maintain "cult" through shared values, emotions and common crazy experiences.	Limited cooperation opportunities. Most of the work happens in a warehouse. It is really physical or needs knowledge with the technology. Time and resource of partner	Connection with Eudes	CEO of Jaga could have started with his presentation and sharing his ideas before the workshop. This has been excellent choice of private, goods producing company that broke a lot of stereotypes. Focus on values and persons that create values. To some extent EUDRES can learn that abandon academic correctness and future casting approach in higher education can be very fruitful, change making and how to become more responsive for the work result not just hypothetically, but in reality.

Regional Stakeholders Visits during Autumn 2022
 European University EUDRES2 (WP2): Future Universities

Summary

PARTNER	STAKEHOLDER	DATE	CITY/COUNTRY	CHARACTERIZATION OF STAKEHOLDER	MOST INTERESTING THING	MAIN OPPORTUNITIES FOR COOPERATION WITH EUDRES	MAIN LIMITATIONS FOR COOPERATION	WHAT WAS MISSED DURING THE VISIT	OTHER SUGGESTIONS FOR EUDRES2 CONSORTIUM
STPUAS	Oil Right	Oct-22	Timisoara, Romania	Networking, modern coworking space, but nevertheless the gentrification happens in the neighbourhood through revitalisation	The creating and growth of a (new) community.	Oil Right is a concept that suits EUDRES2 with circular economy, participation of people who otherwise would not have the chance to work). Also the community building. And not waiting for some "higher instance" and money but start with what you have and trying to implement your vision to make it happen.	It is quite local – and that is ok – we do not need to transfer all products around the globe! Other than that, I don't see any.	—	—
STPUAS	Nokia Garage	Oct-22	Timisoara, Romania	That was the only disappointment for my personally. Nokia is a huge brand, a big company and important employer that benefits from UPT. The tour didn't engage me – it was just way to loud in the (former) room and without IT background I was just not able to follow. The Garage itself was also disappointing – we have projects like that in our city without this huge company behind it. The benefit of having a Nokia garage was also not clear for me. (Why do they have it: The purpose)	That gender role is still very traditional – young female at the welcome desk and man in leading positions. The diversity in general does not seem to come very far (yet). But probably that is not what you've meant with this question.	Definitely a big employer for students and the cooperation. Partner for research!	Maybe the structure (decision making process, who can use the results on outcomes, expectations on both sides)	The clear point what does NOKIA think about EUDRES2, how they see it – it was just a guided tour and the presentation of NOKIA (Timisoara) but not about the possibilities of collaboration or presentation of what they would need, they are looking for.	Clear information on what is going to happen – I would honestly prefer to discover the city of Timisoara that spending this beautiful sunny afternoon indoors (partly in a dark room with PowerPoint presentation).
STPUAS	UPT Museum	Oct-22	Timisoara, Romania	Great, very enthusiastic and engaging (former) professors. You could feel their passion still (after all the years of working).	Experimentarium: how they can let visitors (even without much knowledge) explore the physical phenomena. And in the Museum to see the historical devices.	To try it on your own: if you get the prepared environment (and the instructor), you can explore the world.	It is local.	More of the other IEC participants! The time was very short and we could not really try the experiments on our own.	No
STPUAS	Timis County Youth Foundation	Oct-22	Timisoara, Romania	Again very enthusiastic and engaged people working there. And trying to create with the youth together the possibilities for the youth and artists (and the Ukrainian refugees).	I cannot say that – the projects were/are different but all very interesting. The passion and the difference colourful environment make it is not new but still way more inviting than many modern buildings without charm.	Get inspired – how big impact can you create with very little support (and money at least at the start) with a lot of good will and engagement of very few people. Similar to all the previous experiences in Timisoara	It is local. In other countries the youth work is often organized differently. But the need to organize events, where the "general public" can get in touch with science is needed. Also support for the refugees.	No	Not at the moment.
STPUAS	Faber/Ambasada	Oct-22	Timisoara, Romania	A really interesting co-creation space, well curated, with a strong sense of community	The most interesting thing was the existence of the space at the first place – I was not expecting to see such an initiative with such facilities in a smaller city like Timisoara. I found very interesting the history of the building and how it was further incorporated in the new space.	I can see so many opportunities for cooperations between Faber/Ambasada and EUDRES. First and foremost, the stakeholder could very well be a challenge (or multiple challenges) owner for sponsoring EUDRES activities such as Living Labs, Hackathons, Bootcamps etc. In this way we can incorporate the stakeholder in our educational processes. Another way would be the direct collaboration with the EUDRES' research networks. I can see the Faber activities and products fitting the closest to the Circular Economy Network.	Apart from the possible existence of national regulations that might limit the cooperation between companies/institutions and universities, I don't see any limitations.	I feel like the timing was a bit unfair. It was at the end of a very long day full of lectures, and I know that many people found the space interesting but were too tired to explore it in the best way possible. This of course has nothing to do with the stakeholder or the space, but maybe it's something to consider for future events/stakeholder visits.	More attempts to engage with the public and our students, more initiatives for cross WP collaborations, more initiatives for optimizing the overall communication within the alliance.